

SOCIÉTÉ  
D'AMÉNAGEMENT  
TANGER TECH



شركة تهنية  
طنجة تيك  
+٤08090+ | 90E3+Xx EااL٥ +٤R

# CITÉ MOHAMMED VI TANGER TECH

Elevating Morocco's competitiveness  
for **smart industries**



TANGER MED  
SPECIAL AGENCY

BANK OF AFRICA  
BMCE GROUP







**PART 1**

**MOROCCO BUSINESS  
ENVIRONNEMENT**



## **PART 1**

# **MOROCCO BUSINESS ENVIRONNEMENT**

Morocco, officially the Kingdom of Morocco, is a nation in the Maghreb region of North Africa. With Islam as its official religion and Arabic, Berber, as official languages, Morocco has been a strategic milestone for international trade for centuries, and across civilizations. Its openness to the world can also be seen through the diversity of spoken languages, from French and English to Spanish.

This overview highlights Morocco's rich identity, historical significance, stable governance, economic prowess, and its strategic role as a global trade and tourism hub.

## **Diverse Heritage & Historical Significance**

Morocco, with roots dating back thousands of years, went through the establishment of its first state in 788 by Idris I. Flourishing under the Almoravid and Almohad dynasties in the 11th and 12th centuries, it controlled extensive territories. The Alawi dynasty, in power since 1631, strengthened diplomatic ties with the West.

## **Morocco's diverse culture**

Morocco, a crossroad of civilizations for centuries, embraces a rich cultural tapestry shaped by diverse influences. With a population of 36.7 million, four languages, nine world heritage sites, and a blend of three religions - predominantly Islam, with Christian and Jewish minorities - Morocco stands as a testament to unity in diversity.

## **Ethnicity, Language, and Religion**

Morocco is home to two major ethnic groups: Arabs and Berbers. The intermingling of these communities has resulted in a mosaic of identities. While Arabic is the primary language, Berber culture remains a profound influence, with up to a large number of the population having pure Berber heritage. Islam, particularly Sunni, is the predominant religion, with Shia and Sufi minorities. Historic Jewish and Christian communities add to the cultural landscape.

## **Recent Influences**

French and Spanish colonization has left enduring imprints on Morocco, influencing language, architecture, education, law, art, and cuisine. Today, Morocco welcomes African immigrants, contributing new customs and vibrant art, music, and dance styles.

## **Customs and Traditions**

Morocco's customs and traditions reflect its history of unity, love, and happiness. Traditional weddings, marked by vibrant colors, music, clothing, and food, epitomize the country's cultural richness. Djellabas for casual occasions, caftans for religious events, and takshitas for formal settings showcase the variety in traditional clothing.

# Tourism & Culture Marvels

Morocco ranks as the top tourist destination in Africa. The tourism sector is a key contributor to its GDP, attracting over 6.5 million visitors in the first half of 2023. The country's infrastructure investments in cities like Tangier, Marrakech, Casablanca, and Agadir enhance the tourism experience. Morocco's commitment to hosting major events, such as the 2030 World Cup, and the annual meetings of the IMF and World Bank, underscores its global significance. Presently, UNESCO World Heritage Sites like the Medina of Marrakech, Tétouan, and Essaouira, along with the Koutoubia Mosque, showcase Morocco's historical importance.



## Population

37,9 million  
Source: U.N.



## Religions

Islam (predominantly),  
Christianity & Judaism (minorities)



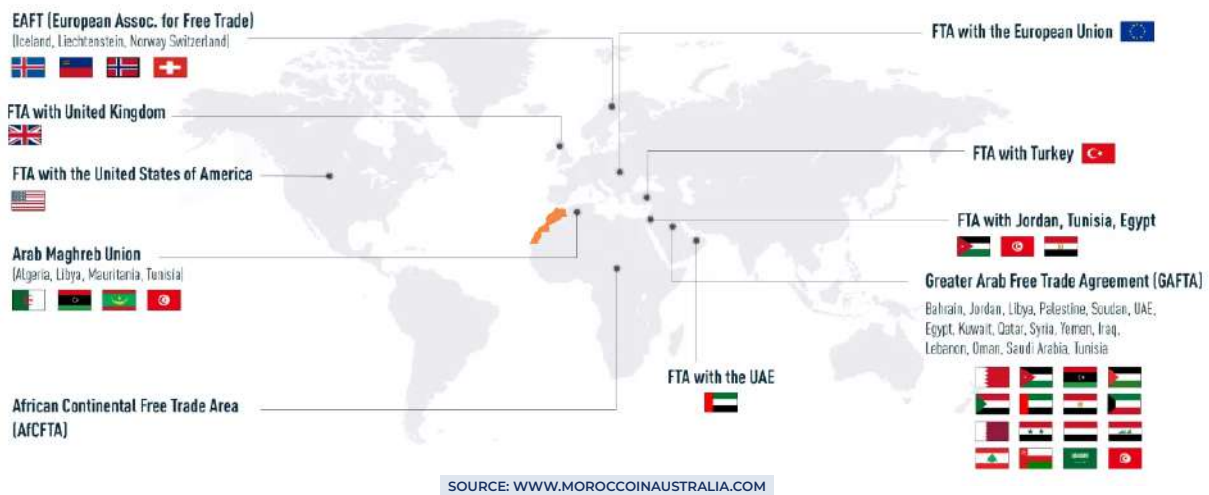
## Languages

Arabic and Amazigh (official),  
French, Spanish, English



## Morocco's Diplomacy: Shaping Strategic Alliances

Morocco's diplomatic engagements have evolved over the years, marked by significant milestones and strategic alignments. Since gaining independence in 1956, Morocco has maintained strong ties with its former colonizers, France, and Spain, evident in the countries role as Morocco's primary trade partners and investors. In 2006, Morocco diversified its economic relationships by entering into a free-trade agreement with the United States. Over the years, Morocco's diplomatic landscape expanded to encompass global organizations, as seen in its membership in the United Nations and the African Union, reflecting its commitment to multifaceted international cooperation.



The country signed crucial agreements, such as the US-Morocco Free Trade Agreement in 2004 and the Euro-Mediterranean free trade area agreement with the European Union. Morocco's recognition of the People's Republic of China in 1958 marked the beginning of a lasting diplomatic partnership that shifted towards a strategic win-win collaboration in recent years.

## Stability and Global Influence

Since gaining independence in 1956, the Kingdom of Morocco has maintained stability and emerged as the fifth-largest economy in Africa in 2023, ranking 60 among the major economies (according to world data). Holding membership in influential organizations like the Arab League and the African Union, Morocco is recognized as a respected diplomatic and economic power in global affairs.



# Political Stability and Global Engagement

Morocco boasts a stable political environment, positioning itself as a cornerstone for business continuity and long-term planning. With free trade agreements (FTAs) and bilateral trade deals with 62 countries, the nation actively engages a consumer market of 1 billion people, underscoring its commitment to global trade and economic collaboration.



**62 countries**

with free trade agreements (FTAs) and bilateral trade deals



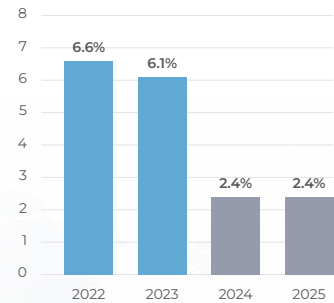
**1 billion people**

nation actively engages a consumer market

## Morocco's Financial Fortitude:

Bank Al-Maghrib, Morocco's central bank, holds robust foreign assets totaling 180 billion dirhams, reflecting the country's financial strength, standing at 130% of the external debt. Bank Al-Maghrib projects a decline in inflation from 6.6% in 2022 to an average of 6.1% in 2023, with further reductions to 2.4% in both 2024 and 2025. Notably, inflation, which peaked at 10.1% in February, has steadily decreased, reaching 4.3% in October.

Projected Inflation Rates by Bank Al-Maghrib



**180**  
billion dirhams  
total foreign assets

**130%**  
of the external  
debt

## Strategic Global Hub

Situated at the crossroads of Africa, Europe, and the Middle East, Morocco is strategically positioned for global trade flows. Its 12 regions form a diverse landscape that caters to various economic activities. With a population exceeding 37 million, a GDP of 134.18 billion dollars, and a growth rate of 1.08 % (2022), Morocco is a key player in the international economic arena.



**134.18 Billion**  
GDP (2022)

Source: World Bank (worldbank.org)



**1.8%**  
GDP growth (2022)

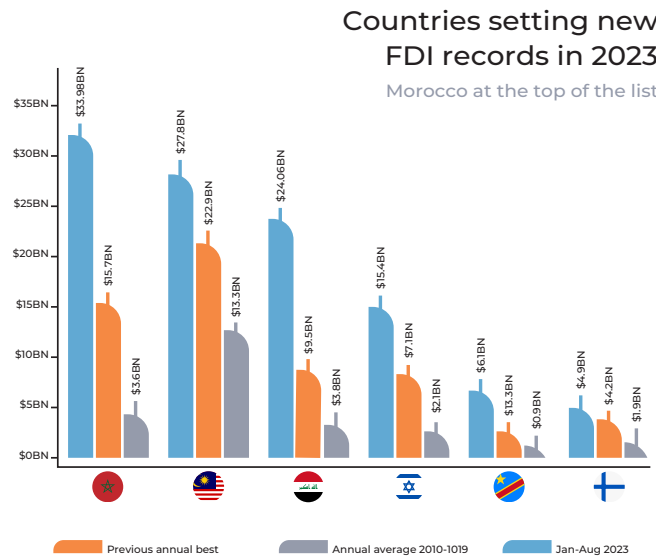
Source: HCP (hcp.ma)





## Strategic Foreign Investment Hub

Morocco's economy boasts high globalization, featuring a robust Foreign Direct Investment (FDI) sector driving substantial exports across diverse industries. The nation's pro-business stance facilitates swift company setups with minimal bureaucracy in a connected environment. Positioned strategically as an FDI hub, Morocco offers a dynamic, cost-efficient, and timely environment for businesses seeking international investment opportunities.



## Morocco is open to trade investors

Morocco actively welcomes investors with a commitment to openness and favorable conditions.

The country boasts high-end integrated industrial platforms, specifically designed for businesses, with dedicated zones for various industries, promoting local integration.

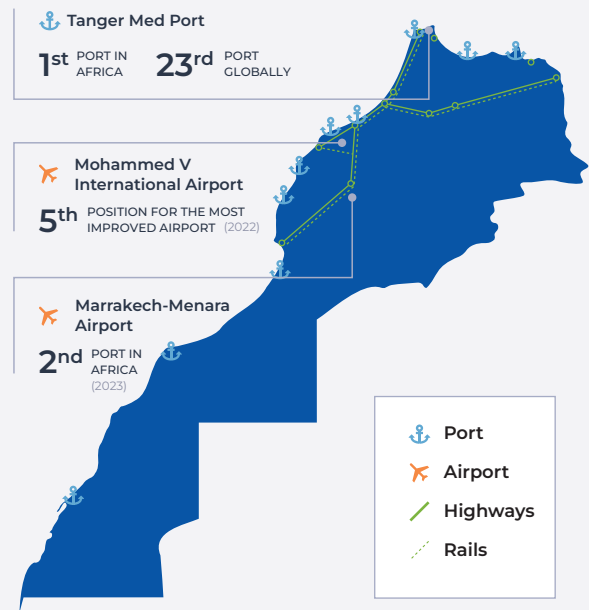
Its recognition as the most attractive country in Africa underlines its appeal for investors. Morocco prioritizes investor protection through agreements against double taxation and dedicated measures for safeguarding Foreign Direct Investment (FDI).

The investment landscape is characterized by a lack of restrictions, and a convertibility regime for FDI operations ensuring the free transfer of income, liquidation proceeds, or disposal.

The presence of numerous bilateral investment treaties (BITs) and bilateral double taxation treaties (DTTs) further solidifies Morocco's commitment to fostering a conducive environment for international investors.

# Infrastructure quality

- > Morocco, following a decade of strategic development projects, boasts an infrastructure that aligns with international standards.
- > Leading the way is the Tanger Med Port, securing the 1st maritime connectivity in Africa and ranking 23rd globally. Complementing this achievement are other vital ports strategically located in Nador, Casablanca, Agadir, Dakhla, Laayoune, Tan Tan, Kenitra, Jorf Lasfar, and Safi. (Add a map of Moroccan ports)
- > In 2022, Morocco's airports gained global recognition, with Mohammed V International Airport in Casablanca securing the fifth position for the most improved airport by Skytrax.
- > In 2023, Marrakech-Menara Airport achieved the second-best regional airport in Africa, surpassing Kigali and trailing behind Durban-King Shaka Airport.
- > Morocco's extensive transportation infrastructure includes a network of 18 international airports, a 1,800 km highway system, and a robust telecommunications network achieving 100% mobile penetration.



**2,109 km**

of railway network

**5<sup>th</sup>** African country in renewable energy

- > The country has a 2,109 km railway network, including the first high-speed railway in Africa, operational since 2019 and reaching speeds of 350 km/h. As per the same report, this railway line connects Tangier to Casablanca. Ongoing efforts are in place to extend the connection all the way to Marrakech.
- > According to the International Renewable Energy Agency report, Morocco is ranked among the top five African countries in renewable energy, boasting a capacity of 3,727 MW.



# Qualified Human Resources

## > Youthful and Linguistically Versatile:

Morocco boasts a dynamic workforce, characterized by its youth and linguistic versatility in French, Arabic, and English.



## Education and Training:

**39%** of the population



20-45 years

With 39% of the population aged between 20 and 45, the country prioritizes education through universities and vocational schools, offering training in fields such as engineering, finance, and IT. Ad-hoc training centers, in collaboration with investors, contribute to skill enhancement, producing 152,000 graduates annually.



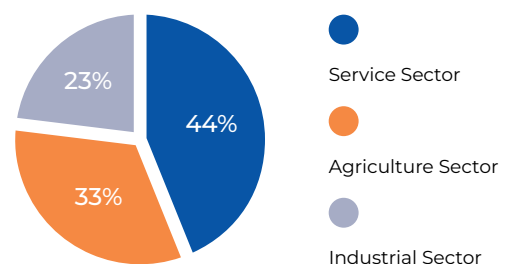
# 152,000 graduates annually

Morocco's commitment to global collaboration is evident through partnerships with leading international universities, emphasizing its dedication to fostering a competitive workforce.

## Sectoral Employment:

The nation strategically focuses on developing a talent reservoir of qualified human resources, particularly in the service sector.

In 2023, total employment stands at around 11.3 million people, with the service sector attracting 44% of the workforce, followed by the agriculture sector at 33%, and the industrial sector at 23%.



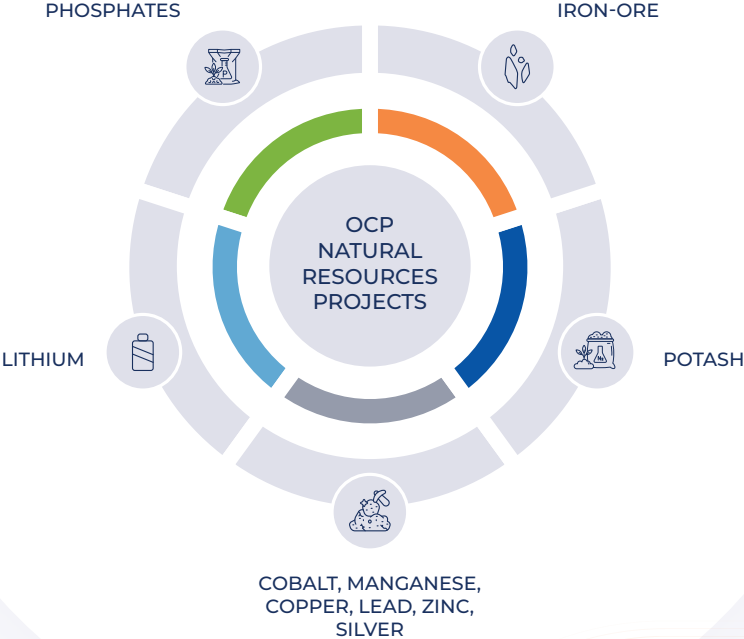
## Commitment to Development:

Morocco's emphasis on human resource development underscores its commitment to maintaining a steady supply of skilled manpower for sustained growth and innovation. Prioritizing a knowledgeable and capable workforce positions Morocco as a dynamic player in the global economic landscape, contributing substantially to value addition and fostering a resilient and diversified industrial ecosystem.

# Natural Resources in Morocco

Morocco boasts a robust mining industry with abundant natural resources, positioning itself as a key player globally.

The mining sector encompasses phosphates, cobalt, manganese, iron-ore, copper, lead, zinc, silver, and potash, with ongoing exploration activities potentially uncovering lithium reserves.



## Phosphate Dominance

Morocco holds a staggering 70 % of the world's phosphate reserves, with the OCP Group leading the industry. As the largest exporter globally, OCP has a significant presence in the entire value chain, from mining to chemical production. With a commitment to sustainability, OCPa has invested billions in R&D, renewable energy, and decarbonization.



**70%** of the world's phosphate reserves

## Cobalt, Manganese, Copper

In addition to phosphates, Morocco is a notable producer in other sectors. It ranks 9th globally in cobalt production, has substantial manganese reserves, and anticipates doubling its copper-concentrate capacity by 2025.



**9th** globally in cobalt production

# Natural Gas Exploration

Largest natural gas producing fields in Morocco (2022)

## Sebou and Oulad N'Zala

Production start year:

**2008**

Constituent entity:

**Rabat - Sale - Kenitra**

Natural gas production in 2022:

**5 mmcf/d**

Operator:

**SDX Energy | Morocco (Jersey)**

Participants:

**SDX Energy; Office National des Hydrocarbures et des Mines**



## Maskala

Production start year:

**1987**

Constituent entity:

**Marrakech - Safi**

Natural gas production in 2022:

**2 mmcf/d**

Operator:

**Office National des Hydrocarbures et des Mines**

Participants:

**Office National des Hydrocarbures et des Mines**



## Evolving Energy Landscape

Morocco continues its quest for energy independence, with hydrocarbon discoveries in key regions. The recent gas reserve discovery in El Gharb is poised to enhance Morocco's energy security, reduce imports, and boost economic development.

## Strategic Impact

Anticipated to increase natural gas production by 300%, the new reserves could be a game-changer. With an annual consumption of one billion cubic meters, the expected surge in production would significantly impact Morocco's energy sector, potentially creating employment opportunities and fostering economic growth.





# Renewable Energy Resources

## Noor Energy 1 : Illuminating the Night

In 2020, Morocco proudly unveiled Noor Energy 1, at the time the world's largest solar power plant, symbolizing a monumental leap towards sustainable energy. Constructed with a budget of 765 million US dollars, this state-of-the-art facility has an installed capacity of an impressive 160 megawatts (MW). This technological feat exemplifies Morocco's commitment to pushing the boundaries of renewable energy and creating a brighter, greener future.



**160 MW**  
installed capacity



**\$765 mil**  
Construction cost



# Winds of Change :

## Tarfaya Wind Energy Project

---

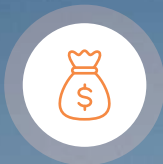
Morocco's commitment to diversifying its renewable energy portfolio is exemplified by the Tarfaya Energy Company (TAREC), a collaboration between GDF SUEZ and Nareva Holding. With a substantial investment of 450 million dollars, TAREC has established a wind energy project spanning 8 900 hectares, featuring 131 wind turbines with capacities of 2.3 MW each.



**131**  
wind turbines



**8,900**  
hectares



**\$450mil**  
Construction cost

# Morocco's Green Energy Model:

## A Decade of Progress

Morocco has strategically positioned itself as a global leader in renewable energy by capitalizing on its exceptional wind, solar, and land resources. With wind speeds exceeding 6 m/s along its extensive 3 500 km coastline and over 3,000 hours of sunshine per year, Morocco boasts one of the most competitive green energy production costs globally.

Over the past decade, the nation has accelerated its renewable energy deployment, with 38 % of its current energy mix comprised of green energies. Aligned with COP21 commitments, Morocco aims to reach an impressive 52 % by 2030. This remarkable progress underscores Morocco's proactive and ambitious approach to shaping a sustainable and eco-friendly future.



**6 m/s**  
wind speed



**+3k/h**  
sunshine per year



**38%**  
increase in renewable  
energy deployment







## PART 2

# TANGER'S IMPACT ON GLOBAL TRADE AND ECONOMIC DEVELOPMENT



## PART 2

# TANGER'S IMPACT ON GLOBAL TRADE AND ECONOMIC DEVELOPMENT

## Africa's Premier Investment Gateway

Tanger City, strategically positioned just 14km from Europe, serves as a crucial bridge connecting the two continents, fostering economic growth and facilitating the flow of goods. Nestled in North Morocco, it has earned recognition as Africa's premier location for Foreign Direct Investments (FDIs).

At the heart of this economic hub is the prestigious Tanger Med Port, the crown jewel and the top-performing port in Africa and the Mediterranean. This port seamlessly connects to over 180 ports across 70 countries and 5 continents, solidifying Tanger's status as a global trade nexus. Covering an expansive land area of 947 hectares, Tanger Tech, a key development zone within Tanger, provides businesses with ample space to flourish and expand.

This prime location is a beacon for FDIs, offering a promising environment for economic development and growth in the region.

**+180**  
PORTS

**+70**  
COUNTRIES

**5**  
CONTINENTS

**14km**  
FROM EUROPE

**NORTH / SOUTH AMERICA**  
10 DAYS

**ROTTERDAM**  
3 DAYS

**WEST AFRICA**  
40 PORTS  
24 COUNTRIES

**CHINA**  
20 DAYS

# Diverse Free Zones Shaping Africa's Economic Landscape

**#1**  
FREE ZONE  
IN AFRICA

Tangier City hosts a variety of free zones, ranked as the #1 free zone in Africa, as recognized by the Financial Times FDI Awards.

Each zone plays a distinctive role in shaping the region's economic landscape :



### Tanger Tech Mohammed VI City (SATT)

In Ain Dalia, Tangier, Cité Mohammed VI Tanger Tech is a colossal venture aligned with Morocco's industrial strategy, covering 2 167 ha.

The project integrates an industrial park spanning 947 ha and a smart city extending over 1 220 ha, attracting diverse industries. Tanger Tech, strategically positioned as a key player in Morocco's economic landscape, offers a strategic location and robust support for industries within its expansive and well-connected premises. Located in proximity to the port, city center, airport, and the TGV station, Tanger Tech facilitates seamless connectivity through highways and national roads.

This exemplar of innovation envisions creating numerous jobs and features comprehensive infrastructure supporting sustainable development and technological advancements.

**2167 ha**  
Total surface of the project

**947 ha**  
Free Zone

**1220 ha**  
Smart City



### Tanger Free Zone (TFZ)

Globally recognized as **the sixth-largest free zone** and the foremost port-based free zone by the FDI of the Financial Times, TFZ spans 440 hectares.

Established in 1999, it stands as the region's pivotal business hub, accommodating diverse activities such as automotive, aeronautics, textile, agro-food, electronics, logistics, IT, and training. Over 500 enterprises of various sizes, from Asia, the European Union, the United States, the Maghreb, and the Middle East, find a conducive environment within TFZ. The zone's attractiveness lies in its dynamic atmosphere, strategic location, and a comprehensive range of services, coupled with strong national incentives.

**440 ha**  
Automotive,  
Aeronautics, Textile



### Renault Tanger

Strengthening Tanger Med's position as a preferred platform for automotive industry development in the Mediterranean basin, Renault Tanger spans 350 hectares, making it the largest automotive factory in Africa.

With an initial annual production capacity of 170 000 models, the zone experienced a substantial increase in 2015, reaching a current production of 400 000 vehicles per year. Locally recruited talents benefit from training at the Institute of Formation for Automotive Industry Professions (IFMIA) located at the entrance of the factory.

**350 ha**  
Largest Car Plant in Africa

**+400,000**  
vehicles produced per year

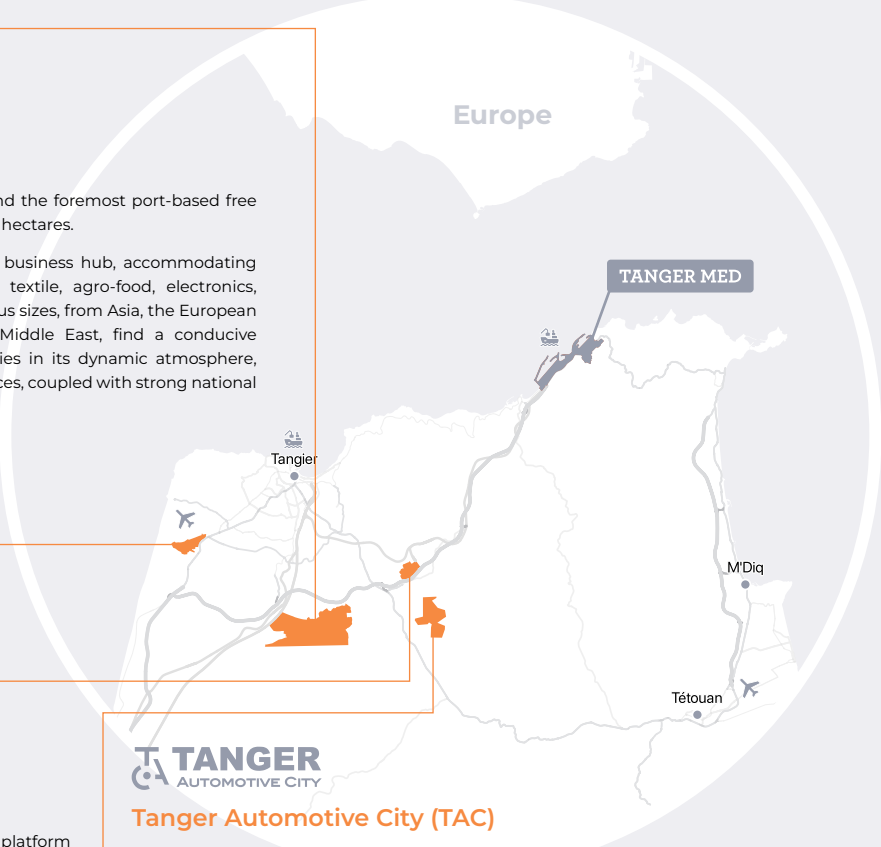


### Tanger Automotive City (TAC)

Integrating seamlessly into the Tanger Med project with 600 hectares, Tanger Automotive City serves as a world-class integrated industrial platform.

Aligned with Morocco's National Pact for Industrial Emergence, this zone supports activities related to the "World Professions of Morocco," especially in the development of the automotive industry. Its strategic proximity to the Renault Tanger Med site (within 2 km) and automotive suppliers in the Tanger Free Zone (TFZ) facilitates the deployment of industrial, logistical, and service activities.

**600 ha**  
zone for Automotive







# Tanger Med Port

## A Global Economic Backbone

Tanger Med Port, launched by His Majesty King Mohammed VI in 2003, holds the title of Africa's 1st port and Mediterranean's 1st port.

**1st** PORT IN AFRICA

Source: Alphaliner (alphaliner.com)

**1st** PORT IN THE MEDITERRANEAN

Source: Alphaliner (alphaliner.com)

Globally, it ranks as the 17th port in terms of container throughput and connectivity, identified by UNCTAD, and the 4th most efficient port worldwide as ranked by the World Bank.

**17th** PORT IN THE WORLD

Source: UNCTAD (unctad.org)

**4th** WORLD'S BEST PERFORMING CONTAINER PORTS.

Source: World Bank (worldbank.org)

With a multimodal approach and world-class facilities, the port boasts significant capacities, including 9 million TEUs, 1 million vehicles, and 7 million passengers annually. The port's integrated operations span various sectors, supported by Tanger Med Engineering, Tanger Med Utilities, and CIREC Technologies, contributing to numerous design projects, security solutions, and waste management initiatives.



**9 million**  
CONTAINERS



**1 million**  
VEHICLES



**7 million**  
PASSENGERS

# Renewable Energies in Tangier 2022

Tangier, a key focal point in Morocco's ambitious renewable energy strategy, stands as a testament to the nation's dedication to sustainable development.

## Significant Contribution:

- > The city hosts five wind farms  
And a thermic station.
- > **12%** to the country's overall  
renewable power capacity.

## Growing Capacity:

- > current total power generation  
of 1 gigawatt (GW)  
**+1 GW**  
in development
- > Tangier not only reinforces Morocco's  
domestic energy landscape but also  
positions the country as a dynamic  
player in the global renewable energy  
arena.

## Global Recognition:

- > Tangier's pivotal role contributes significantly to Morocco's ranking as  
**the 13th most attractive country worldwide for renewable energies.**

## Model for Sustainability:

- > Tangier showcases sustainable practices and serves as a model for broader national  
commitment to a cleaner, greener future.



# Automotive Value Chain in Tangier

In Tanger's Automotive Value Chain, Morocco significantly contributes through upstream activities, emphasizing input production and research and development. This establishes a robust foundation for automotive sector growth, centered around equipment manufacturing and construction. Tanger Med, a key hub for Morocco's automotive industry, spans 150,000 m<sup>2</sup>, with an additional 30,000 m<sup>2</sup> dedicated to parts logistics, representing a comprehensive approach to the global automotive value chain.

## 150,000 m<sup>2</sup>

of economic hub in northern Morocco (Tanger Med)

## 30,000 m<sup>2</sup>

dedicated to parts logistics



**The Tanger Med** platform encompasses plastic (injection molding, blow molding, synthetic foam), steel (stamping, machining), rubber (sealing systems, waterproofing, window sealers), wiring (harness production), technical materials (sun visors, defrosters, air conditioners), and electronics (high-reliability components). Tools and machines cover mold design, industrial ovens, part washers, electric vehicles, and quality assurance testing, underscoring Tanger's commitment to innovation and efficiency in the automotive value chain.







### PART 3

## SINO-MOROCCAN RELATIONS: A CHRONOLOGICAL OVERVIEW



## PART 3

# SINO-MOROCCAN RELATIONS: A CHRONOLOGICAL OVERVIEW 1958-2022



Between 1958 and 2022, Morocco and China established and developed a series of cooperative agreements, fostering diplomatic and economic ties. The timeline of these collaborations is summarized as follows:

**1958**

China and Morocco formally established diplomatic relations, marking the foundation of an enduring friendship, with the Kingdom of Morocco officially recognizing the People's Republic of China.

**1975**

human cooperation between China and Morocco has thrived, with over 1700 Chinese physicians dedicating their voluntary services in Moroccan hospitals, particularly in remote areas. The Kingdom has emerged as one of the most significant destinations for Chinese medical missions in Africa.

**1995**

Momentum in economic cooperation led to a comprehensive Economic and Trade agreement enforced in 1999.

**2000**

In March 24, an economic and technical cooperation agreement was signed in Rabat, wherein the Chinese government provided Morocco with a repayable loan of 3.6 million dollars over 10 years for the implementation of economic development projects.

**2001**

On January 18, a bilateral cooperation agreement aimed at the development of sports in Morocco and China was signed in Rabat.

**2002**

On February 5, in Beijing, five cooperation instruments were signed between Morocco and China during a ceremony presided over by His Majesty King Mohammed VI and President Jiang Zemin. These include an exchange of letters on economic and technical cooperation, an economic and technical cooperation agreement, a cooperation protocol in the sectors of social development, employment, and vocational training, and two other cooperation agreements in the fields of environment and health.

**1999**

On October 28, cooperation agreements in economic and technical domains were signed between the Kingdom of Morocco and the People's Republic of China in Rabat, under the presidency of His Majesty King Mohammed VI.

**2004**

On August 30, a cooperation agreement was signed in Marrakech between the Chamber of Commerce, Industry, and Services of Marrakech and the Trade Bureau of the Chinese region of Xi'An, aimed at developing economic and technical cooperation and promoting trade exchanges.

**2003**

On February 11, a cooperation agreement in the railway sector was signed in Rabat between Morocco and China, targeting the realization of the Borj Moulay Omar tunnel, a crucial milestone for completing double-tracking works between Sidi Kacem and Meknes.





## 2006

On January 3, a memorandum of understanding for the reinforcement of cooperative and friendly relations was signed in Settat between the regions of Ningxia (China) and Chaouia-Ouadigha, committing to promoting cooperation in economic, tourist, commercial, and cultural areas and developing the exchange of experiences and expertise.

## 2005

On May 16, a cooperation agreement was signed in Rabat between Morocco and China in various fields.

## 2015

On March 23, a memorandum of understanding was signed in Rabat between the Ministry of Youth and Sports and the General Administration of Sport of China to strengthen cooperation in the field of sports for the years 2015-2018.

## 2007

On May 5, a cooperation agreement was signed in Casablanca aimed at promoting Morocco as a destination in China. This agreement was between the Director General of the National Moroccan Tourist Office (ONMT) and the Director General of the Guangdong Tourism Bureau.

## 2008

On March 26, an economic and technical cooperation agreement was signed in Rabat between Morocco and China involving a donation of approximately 33 million dirhams (30 million yuan) and an exchange of letters for a donation of around 11 million dirhams (10 million yuan) for the supply of teaching materials.

## 2011

On February 14, a memorandum of understanding for the financing of the Berchid-Béni Mellal highway for an amount of 248 million dollars, equivalent to 2 billion dirhams (MMDH), was signed in Rabat.

## 2014

On April 1, a memorandum of understanding was signed in Rabat between the Moroccan Agency for Investment Development (AMDJ) and the Qingdao Municipal Commerce Bureau in China to strengthen the partnership in the investment field.

## 2016

In January 21, a memorandum of understanding was signed in Rabat understanding between Morocco and China, regarding the establishment of the Chinese Cultural Center in Morocco.

## 2009

On March 19, a cooperation agreement was signed in Rabat related to the financing of a set of technical projects, with a value of nearly 12 million dirhams (MDH), between Morocco and China. Under this agreement, the Chinese government provides a donation of 10 million Renminbi Yuan (approximately 12 MDH) to the Kingdom, intended to finance cooperation projects in the technical field.

## 2010

In April, a memorandum of understanding was signed in Rabat regarding the dispatch of a Chinese medical mission to Morocco for a duration of two years. The agreement outlines the dispatch of multidisciplinary Chinese medical teams to different regions of the Kingdom to perform medical procedures, in close collaboration with Moroccan medical personnel.

## 2012

On June 15, a memorandum of understanding was signed in Rabat between the Moroccan Agency for Investment Development (AMDJ) and the China Development Bank (CDB) with the aim of strengthening the partnership in investment matters.

## 2013

On June 20, a memorandum of understanding was signed in Casablanca between the Moroccan banking group BMCE Bank and the China Africa Joint Chamber of Commerce and Industry (CAJ-CCI), aimed at developing economic relations between Morocco and China and facilitating business flows between this Asian powerhouse and various African countries.

## 2022

An agreement on Joint Implementation Plan for the Belt and Road Initiative was signed, aiming to strengthen relations between Morocco and China.







## PART 4

# TANGER TECH: GATEWAY TO SUSTAINABLE GROWTH AND INNOVATION



## PART 4

# TANGER TECH: GATEWAY TO SUSTAINABLE GROWTH AND INNOVATION



Morocco's industrial sector has managed to carve out a place for itself in highly technical professions and specializations, thus becoming an engine for growth, production, and export.

His Majesty King Mohammed VI  
on "National Industry Day" 2023



## STRATEGIC PARTNERSHIP AND OBJECTIVES

His Majesty King Mohammed VI and the President of the People's Republic of China, Mr. Xi Jinping, signed a formal joint declaration, thereby solidifying the establishment of a strategic partnership between the Kingdom of Morocco and the People's Republic of China.

May . 2016

### This collaborative endeavor encompasses the following key initiatives:

- In alignment with the Belt & Road Initiative, Morocco has formally become a participant, signifying a commitment to enhanced economic cooperation and connectivity.
- The promotion and facilitation of Chinese high-value-added industries to establish a substantive presence in Morocco, thereby contributing to the creation of employment opportunities and fostering economic growth.
- The establishment of an economic and industrial cooperation zone designed to facilitate and strengthen collaboration between the two nations in the realms of economics and industry.

Within the framework of the Belt & Road Initiative, Tanger Tech emerges as a pivotal economic and industrial cooperation zone. Its primary objectives encompass the attraction of significant Chinese industrial investments of high value, the generation of employment opportunities, and the strategic positioning of Tanger Tech as a smart city. This initiative underscores the shared commitment of Morocco and China to deepen their economic ties and foster mutual development.

# Tanger Tech Project

Tanger Tech, a groundbreaking project born from a strategic partnership between Morocco and China, embodies a royal vision to foster economic development. Launched officially in 2023, this 2167 hectare of industrial park and smart city, a joint venture between China Communications Construction Company and China Road and Bridge Corporation (CCCC), Tanger Med Special Agency (TMSA), the Tangier-Tétouan-Al Hoceïma Regional Council, and the Bank Of Africa (BOA), is becoming a model of growth and innovation for the region and the continent.



**China Communications Construction Company and China Road and Bridge Corporation**  
A Global Infrastructure Powerhouse

China Communications Construction Company (CCCC), a Fortune 500 company, ranked 63rd by Forbes in 2022 with a staggering \$130 billion revenue, leads in integrated mega-infrastructure services globally. CCCC offers comprehensive solutions and services, with expertise spanning planning, design, construction, and management, making them a pivotal force in Tanger Tech's development.

CCCC's subsidiary, China Road and Bridge Corporation (CRBC), established in 1979, specializes in civil engineering projects worldwide, focusing on highways, railways, bridges, ports, and tunnels. CRBC, a key player in Africa, excels in engineering, procurement, and construction (EPC), while also engaging in infrastructure equity investment, real estate development, and industrial park investment. Together, CCCC and CRBC form a powerhouse driving global infrastructure development.



**Tanger Med Special Agency**

Zone development, Logistics and Portuary Expertise

Tanger Med, a central hub reflecting Morocco's commitment to automotive sector growth, encompasses over 150 000 m<sup>2</sup> with an additional 30 000 m<sup>2</sup> under construction for automotive parts logistics. Operating within the 1000 ha Tanger Med complex, the Special Agency, with ports like Tanger Med 1 and 2, facilitates efficient distribution across 10 ports and 23 terminals in Morocco. Specializing in free zones, it aids logistics locally and internationally.

Under the Tanger Med Special Agency, Tanger Med Utilities provides water and electricity services, network maintenance, and exclusive services in Tanger Med's free zones, emphasizing energy efficiency. Simultaneously, Tanger Med Engineering specializes in designing and supervising infrastructure projects, domestically and internationally, including ports, industrial zones, factories, and shipyards.



**Regional Council of Tanger-Tetouan-Al Hoceïma**  
Driving Regional Development

Functioning as the primary deliberative body for the Tanger-Tetouan-Al Hoceïma Region, the Regional Council assumes a pivotal position in steering local development initiatives. With a membership of 63 elected regional councillors, each serving a robust 6-year term, the council becomes a driving force in sculpting the intricate contours of the regional landscape. Its significance extends to the harmonization of policies, strategically aligning them with the specific needs of the local populace. Moreover, the council plays a key role in fostering an environment conducive to sustainable growth, particularly within the dynamic framework of Tanger Tech. Through the dedication of its members, the council emerges as a catalyst for innovative initiatives, thus creating a fertile ground for regional prosperity.



**Bank of Africa**

A Pillar of Economic Collaboration Between China and Africa

Bank of Africa stands as a major economic partner, significantly contributing to the financial ties between China and Africa. As one of the leading pan-African financial groups, Bank of Africa operates as a universal multi-business banking group. It holds the distinction of being the first African bank to open a branch in China. Its diverse domains encompass commercial banking, investment banking, and specialized financial services like leasing, factoring, and consumer credit, with a commitment to participatory banking. The bank's involvement strengthens the economic bridge between China and Africa, playing a pivotal role in Tanger Tech's success.

# Tanger Tech

- › Cité Mohammed VI Tanger Tech emerges as an exemplary model of growth and innovation, poised to redefine the economic landscape of both the region and the continent. This smart city, designed for progressive development, anticipates the creation of employment opportunities.
- › Facilitating this transformative vision is a dedicated and professional support team, distinguished by its multilingual proficiency and diverse skill set.
- › Tanger Tech's comprehensive infrastructure encompasses a wide spectrum, including logistics, education, commerce, exhibition/conference facilities, retail and services, social and private residences, exclusive villas and apartments, supporting residences, hospitals, roads, green spaces, and utilities. This holistic approach positions Tanger Tech as a multifaceted hub for sustainable development and technological innovation.



**2167 ha**  
Total surface of the project.



**15 km**  
From International Airport.



**1220 ha**  
Smart city surface.



**40 km**  
From Tanger Med Port.



**947 ha**  
Industrial park surface.



**15 km**  
From the high-speed rail station.



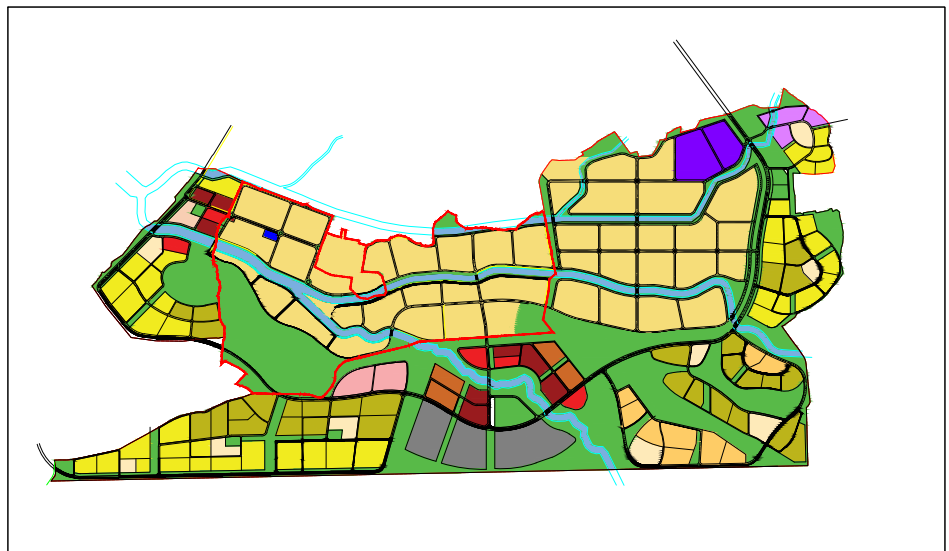
**15 km**  
From the City Center.



**87 ha**  
Free Zone land developed and available, some companies have installed.

## Annexe - Master Plan actualisé : intégration de terrain de 25 ha 95 ca 44 a

CATEGORY	AREA (hm <sup>2</sup> )	PERCENTAGE (%)
Industry & supporting	571,954	26%
Logistics	32	1%
Education	12	1%
Business	34	2%
Exhibition/Conference	16	1%
Retail & service	18	1%
Res. (social)	210	10%
Res. (private)	164	8%
Res. (Exclusive villa)	47	2%
Education	22	1%
Res. supporting	44	2%
Hospital	20	1%
Roads	198	9%
Utility	1	0%
Water	116	5%
Green space	620	28%
Future development	67	3%
<b>TOTAL</b>	<b>2192,954</b>	<b>100%</b>



# Tanger Tech's Unique Benefits

---

## Success Key: Tanger Tech's Edge

In the dynamic landscape of global business, choosing the right location for industrial investment is pivotal to success. Tanger Tech, strategically positioned at the crossroads of continents, emerges as a beacon of unparalleled benefits for businesses aiming for strategic growth and prosperity.

## Global Nexus: Tanger Tech's Strategic Gateway

just 14 kilometers from the European shores. This prime location not only positions businesses for competitive opportunities but also ensures seamless access to two continents, unlocking a world of possibilities.

Nestled strategically near Europe, Tanger Tech serves as a gateway connecting these two vital continents. The proximity to the Strait of Gibraltar, responsible for 20 % of global trade, offers an unprecedented advantage, guaranteeing swift and efficient connectivity for international businesses. Tanger Tech's unique position creates an attractive hub for global ventures, where the convergence of continents sparks innovation and fosters a thriving environment for business growth.

## Business Environment: Navigating Success with Strategic Agreements

Tanger Tech strategically capitalizes on Morocco's Free Trade Agreements (FTAs) and bilateral partnerships, offering businesses a distinctive competitive advantage in the global marketplace. This strategic utilization of trade agreements transforms the region into a thriving international trade hub, fostering an environment conducive to business growth. Complemented by a rich pool of skilled human resources, Tanger Tech ensures that companies operating within its domain have access to the talent necessary to drive innovation and achieve unprecedented success on the global stage. This seamless integration of strategic trade advantages and a skilled workforce positions Tanger Tech as an optimal destination for businesses aiming to excel and innovate in the global business landscape.

## Infrastructure and Connectivity: Shaping the Future with Innovation

Tanger Tech is not merely a location; it is an integral part of the Sino-Moroccan partnerships, seamlessly integrating into a forward-thinking vision. The region spearheads smart city initiatives, encompassing smart mobility, smart governance, smart economy, and smart environment. This commitment to innovation ensures that businesses at Tanger Tech are not just thriving today but are also well-positioned to adapt to the challenges and opportunities of tomorrow.

## Tanger Tech: Merging a Free Zone and a Smart City

Tanger Tech embraces the future with smart city initiatives encompassing mobility, governance, economy, and environment. Choosing Tanger Tech isn't just a location decision; it is a smart choice for businesses looking to thrive in an environment where innovation is at the core of city planning, ensuring sustainable growth and success.

# Confirmed Investors and Sectors

---

Key players and SMEs in the automotive, steel, and textile industries are already confirmed investors in Tanger Tech.



## Comprehensive Services and Infrastructure

---

Tanger Tech offers a comprehensive suite of services, encompassing necessary infrastructure for the success of industrial investments.

### The free zone in Tangerang includes the following :

- **Free Zone Amenities:**

- ✓ Connectivity to water, electricity, and wastewater treatment.
- ✓ Infrastructure elements include water and electricity distribution, security protocols, and advanced access control systems.

- **Expansive Infrastructure:**

- ✓ Spans essential utilities.
- ✓ Extends to intricate details like traffic lanes and public lighting.

- **Conducive Environment:**

- ✓ Fosters a conducive environment for diverse industries and activities within the designated zone.

- **Multifaceted Support by Tanger Tech:**

- ✓ Tanger Tech plays a pivotal role in facilitating seamless operations.
- ✓ Contributes to development across various sectors.

## Waste Management

---

Tanger Med Utilities (TMU) efficiently manages industrial and household waste, encouraging a transition to a circular societal model where waste becomes a valuable resource. TMU also ensures water purification, aligning with environmental regulations.



## Industrial Offer

---

Tanger Tech puts at the disposal of SMEs and major industrial players like a world-class infrastructure tailored to meet their business needs.

Our greenfield offers start from **5000 sqm**, ensuring a foundation for your permanent business establishment.



# Administrative Charges

---

## Success Key: Tanger Tech's Edge

Experience a streamlined process and an array of cost-effective services tailored to your business needs. From the Authorization of Settlement to essential permits and access provisions, Tanger Tech prioritizes transparency and flexibility, seamlessly supporting the growth of your enterprise. Explore competitive rates and complementary offerings meticulously designed to elevate your operational experience.

- **Authorization of Settlement Process:**
  - ✓ Competitive rate: 2,000 €.
- **Construction Permits:**
  - ✓ 2 € per sqm of the footprint area.
- **Operation License:**
  - ✓ Provided free of charge.
  - ✓ Certifies the conformity of construction.
- **Management Fees for Essential Services**
  - ✓ 1 € per sqm of land surface per year.
  - ✓ Includes services such as waste collection, security, and street lighting.
- **Secure Access:**
  - ✓ Employee access badges: 12 € each.
  - ✓ Vehicle access macarons: 6 € per vehicle per year.
- **Tanger Tech Prioritizes:**
  - ✓ Transparency and flexibility to support your business growth.

Apply and Establish Your Company at Tanger Tech

## TANGER TECH One-Stop Shop

Tanger Tech offers a streamlined application process through its One-Stop Shop service, ensuring a quick turnaround for documents required for installation, including authorization, construction permits, and certificates of conformity.

# FAQ

## Land Information

### Plot Information

Q . What is the address, city, and area of the plot?

A . Cité Mohammed VI Tanger Tech, Commune Aouama, Ain Dalia, Tanger 90000.

### Electricity

Q . What is the start and end time for each time slot (peak, regular, off-peak) for the Tanger Tech Free Zone?

A . Ensuring optimal operational planning, here are the designated time slots for the Tanger Tech Free Zone:



- > Peak Hours (01/10 to 31/03): 5 pm to 10 pm
- > Standard Hours (01/10 to 31/03): 7 am to 5 pm
- > Off-Peak Hours (01/10 to 31/03): 10 pm to 7 am
- > Peak Hours (01/04 to 30/09): 6 pm to 11 pm
- > Standard Hours (01/04 to 30/09): 7 am to 6 pm
- > Off-Peak Hours (01/04 to 30/09): 11 pm to 7 am

For further details or specific scheduling considerations, please feel free to inquire.

## Infrastructure

### Distances to Infrastructure

Q . What are the distances to industrial rail, highway, deepwater port, cargo airport, and international passenger airport?

- A .
- >  Industrial rail: 3 km
  - >  Highway: 4.1 km
  - >  International passenger airport: 17.5 km
  - >  Cargo airport: 17.5 km
  - >  Deepwater port: 35 km

## Labor Force

### Labor Force Education and Recruitment

Q . Is there a campus cooperation program or dual education program support from the government?

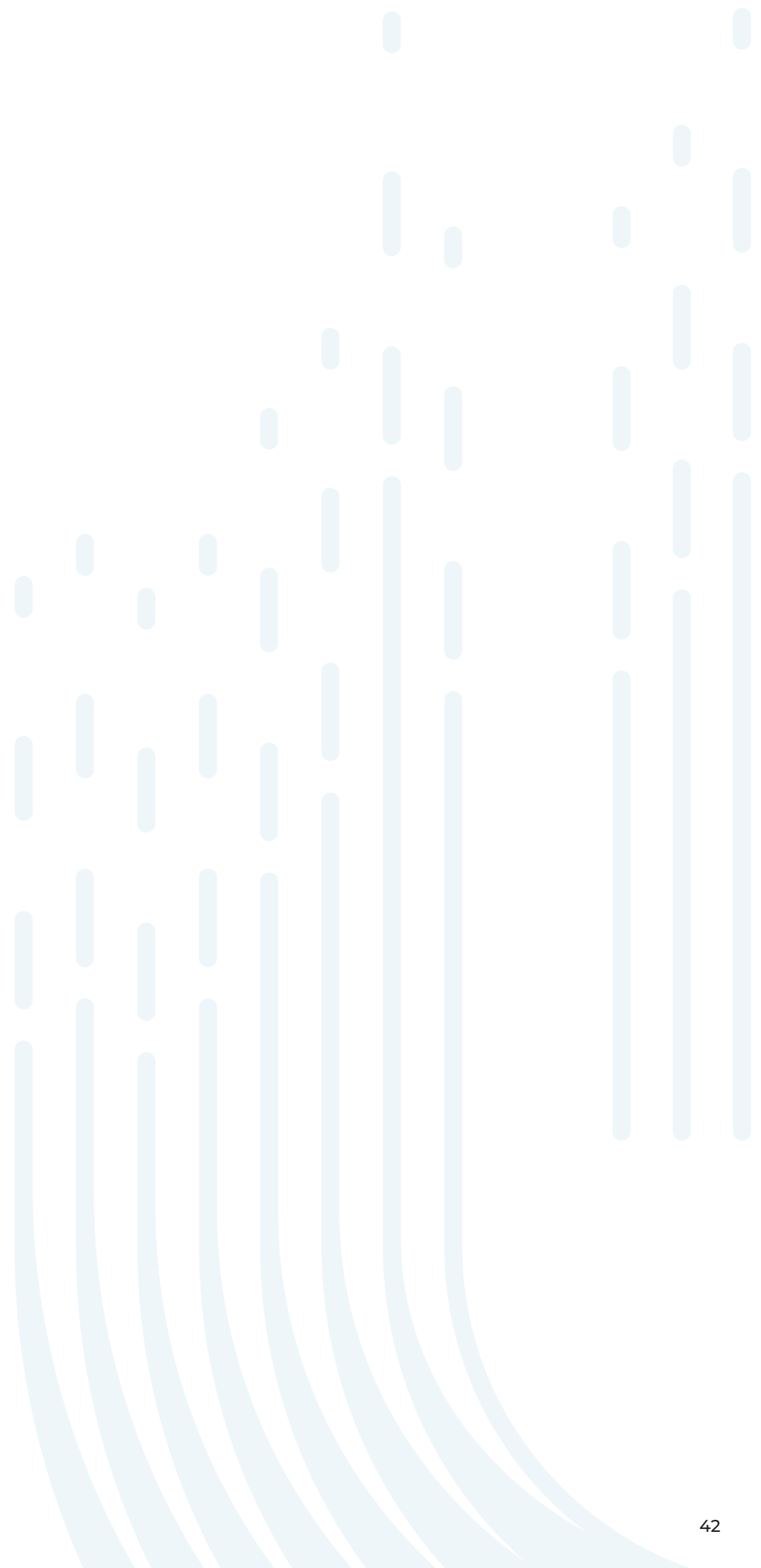
A . Yes, there are many such programs such as:

- > **Industry Sector:** The go vernment plans to train 100,000 graduates in the industry sector by 2026. New training courses have been created in the field of aeronautical and automobile construction to train engineers, middle managers, and senior technicians.
- > **Digital Transition Sector:** A training program in the digital transition sector aims to train 22,000 graduates by 2026 and 50,000 by 2030. This program is designed to meet the current and future needs in the digital field.
- > **Social Work Sector:** A training program is set to train 10,000 specialists in the social work sector by 2030.
- > **Health Sector:** Higher education is being leveraged to increase the number of health personnel by 2030.
- > **Vocational Training:** There is a commitment to developing vocational training to meet the needs of companies in terms of qualified human resources. The aim is to offer graduates more employment opportunities and respond to the needs of the labor market. The government recognizes the pivotal and complementary role of vocational training in forming necessary skills for different sectors.

100,000  
graduates by 2026

22,000  
graduates by 2026

10,000  
specialists by 2030



# CITÉ MOHAMMED VI TANGER TECH

ELEVATING MOROCCO'S  
COMPETITIVENESS FOR  
SMART INDUSTRIES



TANGER MED  
SPECIAL AGENCY



BANK OF AFRICA  
BMCE GROUP



جهة طنجة - تطوان - أكادير  
RÉGION TANGER - TETOUAN - AL HOCEIMA